



Cumbria Office of the Police and Crime Commissioner

Title: Capital Strategy 2017/18 & Beyond

Public Accountability Conference: 22 February 2017

Report of the PCC Chief Finance Officer

Originating Officers: Michelle Bellis, Deputy Chief Finance Officer

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1. Purpose of the Report

- 1.1. The purpose of this report is to provide information on the proposed capital programme for 2017/18 and beyond, both in terms of capital expenditure projections and the financing available to fund such expenditure. The capital programme is developed in consultation with the Constabulary who are the primary user of the capital assets under the ownership of the Commissioner.

2. Recommendations

- 2.1. The Commissioner is asked to approve the capital strategy for 2017/18 and beyond as part of the overall budget process for 2017/18.
- 2.2. The Commissioner is asked to approve the status of capital projects as outlined in paragraph 3.12 and as detailed in the appendices 2 to 5

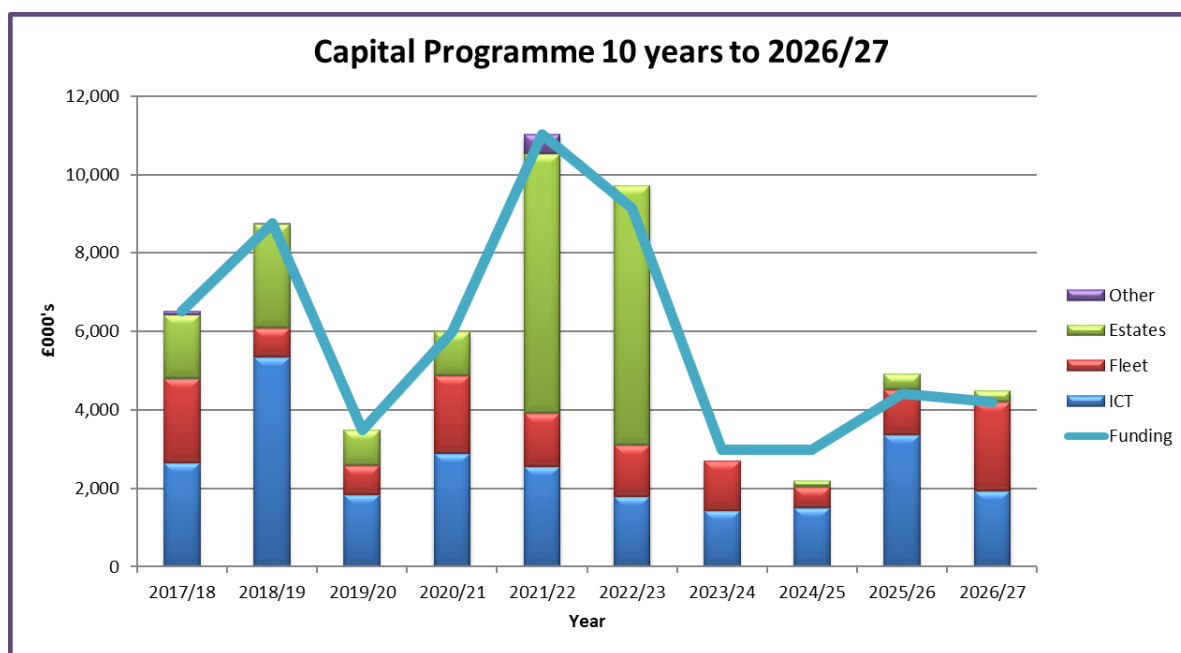
3. Capital Funding and Expenditure

- 3.1. Local Authorities (including Police and Crime Commissioners) determine their own programmes for capital investment in non-current (fixed) assets that are essential to the delivery of quality public services. The Commissioner is required by regulation to have regard to The Prudential Code when carrying out his duties in England and Wales under part 1 of the Local Government Act 2003. The Prudential Code establishes a framework to support local strategic planning, local asset management planning and proper option appraisal. The objectives of the Prudential Code are to ensure: “within a clear framework, that the capital investment plans of local authorities are **affordable, prudent and sustainable**”. To meet these requirements, all schemes within the 4-year medium term capital programme are only approved on the basis that they are fully funded either through capital grants, capital reserves, capital receipts or revenue contributions.
- 3.2. There are three main recurring elements to the Commissioner’s capital programme namely: Fleet Schemes, Estates Schemes and ICT Schemes. In addition to these there are currently a small number of “other schemes” which do not fall into the broad headings above and in particular includes the replacement of portable ballistic protective equipment in the short term and replacement of the CCTV system in the longer term.
- 3.3. The table below provides a high level summary of the proposed capital programme and associated capital financing over the four-year timeframe of the medium term financial forecast (2017/18 to 2020/2021).

Capital Expenditure & Financing	Yr 1	Yr 2	Yr 3	Yr 4
	2017/18	2018/19	2019/20	2020/21
	£000's	£000's	£000's	£000's
Capital Expenditure				
ICT Schemes	2,656	5,343	1,843	2,888
Fleet Schemes	2,128	745	744	1,981
Estates Schemes	1,635	2,649	905	1,120
Other Schemes	102	23	0	0
Total Capital Expenditure	6,521	8,760	3,493	5,989
Capital Financing				
Capital Receipts	0	0	248	1,100
Contributions from Revenue	1,584	1,744	1,684	3,075
Capital Grants	1,798	4,246	811	764
Capital Reserves	3,140	2,770	750	1,050
Borrowing	0	0	0	0
Total Capital Financing	6,521	8,760	3,493	5,989

- 3.4. The profile of capital expenditure fluctuates annually. Across the current four year programme, annual average expenditure typically comprises £1.4m to replace fleet vehicles, £1.6m on estate schemes and around £3.2m for replacement of ICT systems and equipment. ICT Expenditure reflects the Constabulary Strategy to invest in technology along with the national programme to replace the Police Radio System (Airwave) with an Emergency Services Network (ESN).
- 3.5. Funding for the capital programme historically has been largely dependent on capital grants and capital reserves, supported by an annual contribution to capital from the revenue budget of £1.2m per annum. By the end of 2019/20 historic capital grant and general capital reserves will have been fully utilised. This means that the capital programme from 2020/21 is heavily reliant on revenue contributions to fund capital expenditure. Historically the annual contribution from the revenue budget was set at £1.2m. In order to ensure the stability of the capital programme over the longer 10-year capital strategy, these annual contributions have been increased to £1.6m in 2017/18, £1.7m in 2018/19 and 2019/20 and rising to £3m per annum from 2020/21 as accumulated capital reserves and grant are fully extinguished. The provisional funding settlement figures announced on 20 December stated that the capital grant figure would be £364k from 2017/18 which represents a reduction of 15%.
- 3.6. A summary of the 10-year capital programme is provided for information at **Appendix 1**. The appendix shows that the capital programme is fully funded over the five-year period to 2021/22. The appendix also shows that in years 6-10 of the programme there are some relatively minor shortfalls and excesses that amount to a combined net shortfall of £295k. The detailed figures over the longer term will be subject to some refinement which will address these in year differences. Over the later years of the programme the funding is heavily dependent on revenue contributions with capital grants supporting on average only 16% of the cost of the 10 year programme.
- 3.7. As a result of the majority of capital expenditure being in relation to relatively short lived assets (e.g. ICT and fleet of up to 10 years' life), choices for financing the capital expenditure are fairly limited. Borrowing for short lived assets is not a viable consideration due to the requirement to set aside funds from revenue for the repayment of debt over the life of the asset.

The chart below illustrates capital expenditure and funding over the ten-year period:



3.8. ICT Schemes

The ICT Capital Programme primarily provides for the cyclical replacement and improvement of the full range of ICT equipment, hardware and application software to meet the strategic and operational needs of the Constabulary. However, over the period of the medium term financial forecast it also supports the Constabulary strategy to invest in technology to modernise the police service that is delivered to our communities. Significant investment in modernisation now will support sustainability of the service over the longer term and also enables the Constabulary to play its part in delivering the national vision to integrate Digital Policing into the reformed Criminal Justice System improving outcomes for victims. The ICT capital programme in support of the modernisation strategy is supported by the ICT strategy, an annual refresh of which will be presented to the Commissioner for approval at the Public Accountability Conference in February 2017 as part of the overall budget process for 2017/18. The ICT strategy and the capital programme now presented includes all those aspects previously incorporated into the Constabulary Business Plan; investment in Mobile Working, Digital Working and the Change Programme as well as the renewal or replacement of core systems and applications such as the Crime and Intelligence system SLEUTH and Constabulary Finance, HR and Duties systems. The ICT Capital Programme must also make provision for national programmes, in particular the significant investment that will need to be made for the replacement of the police radio (Airwave) system under the national Emergency Services Network (ESN) programme. The ESN scheme is included in the capital programme at the estimated cost of £2.5m over the four years of the MTFF and £5.8m over 10 years. Details are still emerging and it won't be clear as to the financial

commitment needed locally until the Home Office release further information and devices are developed

Compared to the existing programme, the ICT capital programme now presented remains broadly flat over the 10 years and is up only £0.2m over the MTFF period. From 2021/22 a savings target of 15% has been applied to the ICT programme.



The scope of the ICT schemes covers the cyclical replacement and improvement of the full range of ICT services: the networks, security and storage data centre capacity that ensures information can be moved securely between the different systems and device end points through which it is entered, processed and stored; local and mandated national police systems such as the main crime and intelligence system,

command and control, forensics management, Prisoner Information systems, case and custody, including digital files for sharing with Criminal Justice partners and the police national data base that supports the sharing of information between forces. Telecommunications systems within the programme provide airwave/radio capacity for police officers on duty and a central communication system to manage 999, 101 calls as well as the core telephony systems used by the Constabulary and OPCC. The Constabulary also maintains the usual range of ICT systems to manage corporate functions including financial transactions, human resources, payroll, fleet management, estates management, ICT support systems and training and learning systems. Budgets for devices provide for the costs of the different technology used to access these systems, including traditional desk top computers, laptops, tablets and smartphones that use application technology (police apps) but importantly provide end user access to all systems and applications.

Appendix 2 provides a hi-level analysis of the ICT capital programme.

3.9. Fleet Schemes

The constabulary fleet replacement programme consists of 284 vehicles. The capital programme provides for the replacement and adaptation of these vehicles on a periodic basis at the end of their useful life. The fleet schemes are supported by the fleet strategy, an annual refresh of which will be presented to the Commissioner for approval at the Public Accountability Conference in February 2017 as part of the overall budget process for 2017/18. The fleet strategy sets out the constabulary fleet requirements over the coming years. The main aim of the fleet strategy is to provide a cost effective fleet service to meet the needs of operational policing. All vehicles are procured through a national framework agreement which ensures value for money is achieved.

During 2016/17 a number of demands for additional vehicles have emerged some of which are linked to new operational units and also dealing with the need to respond in severe weather situations. The replacement programme has been expanded to include some of these additional vehicles, however, these will be subject to a business case before being progressed. From 2021/22 the programme has also been given a savings target of 10% per annum. The Head of Estates & Fleet will work with operational colleagues to deliver these savings through a combination of reducing vehicle numbers,



extending vehicle lives or changing vehicle specifications. Progress against this target will be monitored through the Constabulary's Strategic Vehicle Group. The fleet strategy will also need to consider the impact of the ICT Strategy 2016-2020 and the updated Estates Strategy 2016. The continued reduction in police buildings and the investment in mobile and digital working will have implications for the demand/location

for police vehicles and the arrangements for optimising their utilisation. These changes will impact on the way the fleet is used. This means that whilst the 2017/18 capital programme is recommended for approval on a firm basis, the programme for future years is currently indicative and subject to change as the fleet programme develops to meet the changing needs of the organisation.

Appendix 3 provides a hi-level analysis of the fleet capital programme.

3.10. Estates Schemes

The Commissioner's estate currently consists of 37 premises (including police headquarters, larger police stations/Territorial Policing Area HQ which include custody suites, smaller police stations, two police houses, leased in and leased out property together with surplus assets subject to disposal). The estates schemes are supported by the estates strategy, an annual refresh of which will be presented to the Commissioner for approval at the Public Accountability Conference in February 2017 as part of the overall budget process for 2017/18. The estates strategy aims to provide a link between the strategic objectives of the organisation and priorities for the estate. The strategy outlines the current and future requirements of the estate and documents the changes that are required to meet these.

The estates capital programme presented in February 2016 included provision for the construction of a Strategic Co-ordination Centre. Following announcements regarding refinements to the police funding formula and uncertainty with regard to partner contributions in respect of ongoing running costs, the scheme has been removed from the capital programme. The enabling work around the electrical infrastructure and new car parking facilities has been completed. The remaining budget within the scheme has been ring-fenced to address the need for investment in Police Headquarters in both North and West Cumbria. A scheme has been included within the programme for the development of a new Eden Deployment base and replacement hostel accommodation.

Appendix 4 provides a hi-level analysis of the estates capital programme.

3.11. Other Schemes

Other schemes include cross cutting or operational programmes of work and include the provision of a county wide CCTV system, works to further develop the blended learning system and replacement of the portable ballistic protective equipment for use by our firearms officers.

3.12. The capital programme proposed is to be approved in three status categories:

- **Firm** – Where a firm scheme is approved, procurement can commence without delay.
- **Delegated** – Where a scheme is approved in principle but there are fine details with regards to procurement and cost that have been delegated to the Commissioner's CFO for final approval.
- **Indicative** – Where a scheme requires a full detailed business case to be submitted to the Commissioner for formal approval.

4. Supplementary information

Attachments

- Appendix 1 Capital Expenditure and Financing 10 years 2017/18 to 2026/27
- Appendix 2 ICT Schemes
- Appendix 3 Fleet Schemes
- Appendix 4 Estates Schemes
- Appendix 5 Other Schemes
- Appendix 6 Analysis of the change in Capital Strategy between February 2016 and February 2017

Capital Expenditure and Financing 10 years 2017/18 to 2026/27

Capital Financing	Yr 0 2016/17 £	Yr 1 2017/18 £	Yr 2 2018/19 £	Yr 3 2019/20 £	Yr 4 2020/21 £	Yr 5 2021/22 £	Yr 6 2022/23 £	Yr 7 2023/24 £	Yr 8 2024/25 £	Yr 9 2025/26 £	Yr 10 2026/27	Yr 1-10 Total £
Capital Receipts	0	0	0	(248,000)	(1,099,510)	(1,029,923)	(1,176,084)	0	0	(249,476)	(750,524)	(4,553,517)
Contributions from Revenue	(633,536)	(1,583,727)	(1,744,047)	(1,683,727)	(3,074,987)	(3,025,527)	(3,006,127)	(2,983,727)	(2,983,727)	(3,062,787)	(3,074,327)	(26,222,710)
Capital Grants	(453,706)	(1,797,687)	(4,245,935)	(810,949)	(764,036)	(363,773)	(363,773)	0	0	(1,091,319)	(363,773)	(9,801,245)
Capital Reserves	(3,237,238)	(3,139,819)	(2,769,921)	(750,000)	(1,050,000)	(6,600,000)	(4,600,000)	0	0	0	0	(18,909,740)
Borrowing	(141,266)	0	0	0	0	0	0	0	0	0	0	0
Total Capital Financing	(4,465,746)	(6,521,233)	(8,759,903)	(3,492,676)	(5,988,534)	(11,019,223)	(9,145,984)	(2,983,727)	(2,983,727)	(4,403,582)	(4,188,624)	(59,487,213)
Capital Budget (Excess)/Shortfall	(0)	0	0	0	0	0	563,891	(284,431)	(795,904)	516,445	294,685	294,685

A more detailed analysis of capital expenditure is provided at Appendices 2-5.

ICT Schemes

ICT Summary	Yr 0 2016/17 £	Yr 1 2017/18 £	Yr 2 2018/19 £	Yr 3 2019/20 £	Yr 4 2020/21 £	Yr 5 2021/22 £	Yr 6 2022/23 £	Yr 7 2023/24 £	Yr 8 2024/25 £	Yr 9 2025/26 £	Yr 10 2026/27	Yr 1-10 Total £
ICT End User Hardware Replacement (002x)	195,355	149,622	659,940	138,809	98,971	446,123	713,175	149,760	106,897	95,553	536,388	3,095,239
ICT Core Hardware Replacement (003/004x)	319,537	580,525	570,320	1,579,865	2,728,032	342,052	661,175	592,400	230,235	3,714,950	417,908	11,417,463
ICT Core Infrastructure Replacement (projects)	199,000	0	0	0	0	0	96,094	750,000	0	0	0	846,094
ICT Infrastructure Solution Replacement (Projects)	306,759	717,079	1,491,460	112,386	53,382	54,396	315,690	56,483	57,556	58,650	59,822	2,976,904
Mobility and Digital	939,767	1,172,000	111,140	12,283	7,428	900,600	7,726	122,280	13,538	81,648	915,859	3,344,502
ESN (Radio Replacement)	9,878	37,000	2,510,000	0	0	1,272,000	324,000	0	1,348,320	0	349,920	5,841,240
Savings Target - 15% Year 5-10 (linked to ICT tech advances and reduced officer numbers)						(452,276)	(317,679)	(250,638)	(263,482)	(592,620)	(341,985)	(2,218,680)
Total ICT Summary	1,970,295	2,656,226	5,342,860	1,843,344	2,887,814	2,562,896	1,800,181	1,420,284	1,493,063	3,358,181	1,937,913	25,302,762

Status - The ICT schemes within the capital programme above consolidate a significant number of complex and interrelated projects. The status of schemes is subject to agreement between the Commissioner and Constabulary. It is recommended that delegated approval is given to the Commissioner's Chief Finance Officer to agree the status of schemes on the basis of the following principles:

Firm Schemes

- Schemes that are either routine cyclical upgrade of existing systems/hardware/software
- Schemes which have been approved by the Commissioner following submission of a business case/decision report

Delegated Schemes

- Schemes agreed in principle by decision report, where the detail of the financial profile/procurement/implementation plans are still to be developed
- Schemes within the Chief Finance Officer's virement authorisation limits for which there is a clear business case
- Schemes above the Chief Finance Officer's virement authorisation limits, but which are nationally mandated and supported by a business case.

Schemes not meeting the principles for firm or delegated schemes will be classed as indicative and will require a business case or decision report to the Commissioner before approval is given to commence with the scheme. The status of schemes applies to the funding for the four years 2016/17 to 2019/20, covering the period for which the capital programme is fully funded.

Fleet Schemes

Fleet Summary	Status	Number of Vehicles in Category	Yr 0 2016/17 £	Yr 1 2017/18 £	Yr 2 2018/19 £	Yr 3 2019/20 £	Yr 4 2020/21 £	Yr 5 2021/22 £	Yr 6 2022/23 £	Yr 7 2023/24 £	Yr 8 2024/25 £	Yr 9 2025/26 £	Yr 10 2026/27 £	Yr 1-10 Total £
Covert	Firm	15	84,500	175,032	64,272	0	37,800	85,470	118,272	145,692	0	0	135,240	761,778
Neighbourhood Policing	Firm	108	365,560	692,886	377,520	0	1,469,124	338,800	677,600	185,022	319,000	0	2,001,960	6,061,912
Specialist Vehicles	Firm	21	13,200	354,042	79,352	69,536	72,252	85,910	262,528	192,774	109,388	0	111,000	1,336,782
Chief Officers	Firm	0	0	0	0	0	0	0	0	0	0	0	0	0
Dog Vehicles	Firm	11	0	0	0	0	272,160	29,700	0	25,764	0	297,360	0	624,984
Motor Cycles	Firm	8	0	134,232	0	0	0	0	15,680	0	0	138,768	0	288,680
Pool Cars	Firm	32	134,900	161,874	42,744	14,204	57,024	145,200	16,352	130,758	42,224	22,184	40,080	672,644
Protected personnel Carriers	Firm	9	0	113,832	0	0	0	184,800	250,320	0	0	131,688	0	680,640
Roads Policing Vehicles	Firm	20	0	363,120	0	508,800	0	391,600	0	547,200	0	420,080	0	2,230,800
Crime Command	Firm	34	197,600	172,584	21,840	151,792	0	0	40,320	219,564	212,976	11,800	142,560	973,436
Crime Scene Investigators	Firm	11	0	0	0	0	0	13,750	185,920	0	0	0	0	199,670
Garage	Firm	3	2,000	45,900	83,200	0	0	0	50,400	0	0	0	0	179,500
Misc Adaptors - Mobile Data Terminals	Firm	0	0	0	0	0	0	0	0	0	0	0	0	0
VIP	Firm	2	0	20,604	15,600	0	0	0	22,624	17,100	0	0	0	75,928
Above Strength Vehicles	Firm	0	0	0	0	0	0	0	0	0	0	0	0	0
For Sale	Firm	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharable Vehicles	Firm	10	0	0	60,320	0	91,260	41,800	22,400	0	0	79,060	90,600	385,440
VASCAR	Indicitive			190,000				190,000				190,000		570,000
Fleet Savings - Growth Limited to 50%	Firm			(295,800)	0	0	(18,900)	0	(207,200)	(42,750)	(78,300)	0	(21,000)	(663,950)
Fleet Savings - Target Reduction (linked to new fleet review and reduced officer/staff numbers)	Firm			0	0	0	0	(150,703)	(145,522)	(142,112)	(60,529)	(129,094)	(250,044)	(878,004)
Total Fleet Summary		284	797,760	2,128,306	744,848	744,332	1,980,720	1,356,327	1,309,694	1,279,012	544,759	1,161,846	2,250,396	13,500,240

Status - Fleet Replacement - It is recommended that all fleet replacement schemes are approved as firm for 2017/18 only. This provides authority to procure on the basis of the currently approved fleet strategy. The strategy will be reviewed during 2017/18 to inform the status of the capital programme in future years.

Status – VASCAR - It is recommended that this scheme is approved within the capital programme as indicative and as such will require a business case or decision report to the Commissioner before approval is given to commence with the scheme.

Estates Schemes

Estates Schemes	Ref	Status	Yr 0 2016/17 £	Yr 1 2017/18 £	Yr 2 2018/19 £	Yr 3 2019/20 £	Yr 4 2020/21 £	Yr 5 2021/22 £	Yr 6 2022/23 £	Yr 7 2023/24 £	Yr 8 2024/25 £	Yr 9 2025/26 £	Yr 10 2026/27 £	Yr 1-10 Total £
Existing Schemes														
South Estate - Kendal Custody	a	Firm	141,266	0	0	0	0	0	0	0	0	0	0	0
South Estate - Barrow & Ulverston	b	Firm	8,794	0	0	0	0	0	0	0	0	0	0	0
Roof Repairs - Various														
- Whitehaven Police Station	c	Firm	0	0	37,625	0	0	0	0	0	0	0	0	37,625
- Kendal Police Station	d	Firm	0	0	0	55,000	0	0	0	0	0	0	120,000	175,000
Heating, Ventilation & Cooling Plant - Various														
- Police Headquarters	e	Firm	0	0	0	0	0	0	0	0	0	300,000	0	300,000
HQ Electrical Infrastructure	f	Firm	462,161	0	0	0	0	0	0	0	0	0	0	0
UPS Durranhill	g	Firm	0	0	0	0	0	0	0	0	150,000	0	0	150,000
UPS HQ	h	Firm	0	0	0	100,000	0	0	0	0	0	0	0	100,000
North Resilience Flood Management - Car Park	i	Firm	170,046	0	0	0	0	0	0	0	0	0	0	0
North Resilience Flood Management - NPT/Hostel	j	Delegated	50,000	1,407,680	2,111,520	0	0	0	0	0	0	0	0	3,519,200
North Resilience Flood Management - Green	k	Delegated	0	96,971	0	0	0	0	0	0	0	0	0	96,971
Workington - Land Purchase	l	Firm	500,000	0	0	0	0	0	0	0	0	0	0	0
Garage Provision	m	Indicative	0	0	500,000	0	0	0	0	0	0	0	0	500,000
Durranhill - Replacement CCTV system and cell call	n	Firm	0	0	0	0	0	0	0	0	0	100,000	0	100,000
West Resilience Flood Management	o	Indicative	0	0	0	750,000	1,050,000	6,600,000	6,600,000	0	0	0	0	15,000,000
Sub Total Existing Estates Schemes			1,332,267	1,504,651	2,649,145	905,000	1,050,000	6,600,000	6,600,000	0	150,000	400,000	120,000	19,978,796
New Estates Schemes 2017/18														
Roof Repairs - HQ Dog section	p	Firm	0	0	0	0	70,000	0	0	0	0	0	-	70,000
Roof Repairs & Glazing - Durranhill	q	Firm	0	0	0	0	0	0	0	0	0	0	75,000	75,000
Heating, Ventilation & Cooling Plant - Durranhill	r	Firm	0	30,000	0	0	0	0	0	0	0	0	-	30,000
HQ Static inverter	s	Firm	0	50,000	0	0	0	0	0	0	0	0	50,000	100,000
HQ firearms flood defence to ventilation plant	t	Firm	0	50,000	0	0	0	0	0	0	0	0	-	50,000
HQ window conservation	u	Firm	0	0	0	0	0	0	0	0	0	0	50,000	50,000
Sub Total New Estates Schemes			0	130,000	0	0	70,000	0	0	0	0	0	175,000	375,000
Total Estates Schemes			1,332,267	1,634,651	2,649,145	905,000	1,120,000	6,600,000	6,600,000	0	150,000	400,000	295,000	20,353,796

Scheme Status Recommendations*

1. It is recommended that schemes (c), (d), (e), (g), (h), (i), (l), (p), (q), (r), (s), (t), (u) are approved as firm, these being routine cyclical replacement and upgrade of existing facilities.
2. It is recommended that schemes (a), (b), (f), (l), (n) are approved as firm, the scheme having been subject to an approved business case.
3. It is recommended that enhancements to scheme (j), (k) previously approved by the Commissioner on a firm schemes, now be delegated to the PCC Chief Finance Officer for final approval.
4. It is recommended that schemes (m), (o) are agreed in principle as indicative schemes and subject to a business case being approved by the Commissioner.

*scheme status applies to the financial profile between 2017/18 and 2020/21 only unless otherwise stated.

Other Schemes

Other Schemes	Status	Yr 0 2016/17 £	Yr 1 2017/18 £	Yr 2 2018/19 £	Yr 3 2019/20 £	Yr 4 2020/21 £	Yr 5 2021/22 £	Yr 6 2022/23 £	Yr 7 2023/24 £	Yr 8 2024/25 £	Yr 9 2025/26 £	Yr 10 2026/27 £	Yr 1-10 Total £
ANPR - Motorway equipment Replacement	Firm	7,580	0	0	0	0	0	0	0	0	0	0	0
ANPR Expansion	Firm	225,369	0	0	0	0	0	0	0	0	0	0	0
Finance & Business Systems Upgrade	Firm		0	0	0	0	0	0	0	0	0	0	0
Firearms Replacement	Firm		0	0	0	0	0	0	0	0	0	0	0
CCTV	Firm	38,670	0	0	0	0	500,000	0	0	0	0	0	500,000
Intranet	Firm	27,500	0	0	0	0	0	0	0	0	0	0	0
Leadership & Skills - Blended learning	Delegated		79,000	0	0	0	0	0	0	0	0	0	79,000
Topcon GPS positioning Equipment	Firm	40,100	0	0	0	0	0	0	0	0	0	0	0
Digital Interview Suites	Firm	26,204	0	0	0	0	0	0	0	0	0	0	0
Portable Ballistic Protective Equipment	Indicative		23,050	23,050	0	0	0	0	0	0	0	0	46,100
Body Worn Video AFO / Tasers - not included here as they are included in the Red Sigma budget.													
Total Other Schemes		365,423	102,050	23,050	0	0	500,000	0	0	0	0	0	625,100

Scheme Status Recommendations*

1. It is recommended that the majority of schemes are approved as firm, these being schemes having been subject to an approved business case
2. It is recommended that the Blended learning scheme previously approved by the Commissioner via a business case is delegated to the PCC Chief Finance Officer for final approval.
3. It is recommended that the Portable Ballistic Protective Equipment scheme be approved on an indicative basis subject to a business case being presented to the Commissioner for approval.

*scheme status applies to the financial profile between 2017/18 and 2020/21 only unless otherwise stated.

Analysis of the change in Capital Strategy between February 2016 and the February 2017 position.

	Yr 1 2017/18 £	Yr 2 2018/19 £	Yr 3 2019/20 £	Yr 4 2020/21 £	MTFF TOTAL £
Capital Strategy - February 2016	9,835,707	6,684,098	9,201,185	13,701,355	39,422,345
Capital Strategy - Proposed (January 2017)	6,521,233	8,759,903	3,492,676	5,988,534	24,762,346
Difference (decrease)/Increase	(3,314,474)	2,075,805	(5,708,509)	(7,712,822)	(14,660,000)
Difference by Type					
- ICT Schemes	(2,096,896)	3,944,830	84,618	(2,052,372)	(119,820)
- Fleet Schemes	679,695	215,442	106,873	(180,450)	821,560
- Estates Schemes	(1,999,323)	(2,107,517)	(5,900,000)	(5,480,000)	(15,486,840)
- Other Schemes	102,050	23,050	0	0	125,100
Difference (decrease)/Increase	(3,314,474)	2,075,805	(5,708,509)	(7,712,822)	(14,660,000)
Explanation of the Difference by Type					
- ICT Schemes					
Growth in Smart Phones & covers to reflect latest WFP	67,000	71,280	53,460	0	191,740
Growth in Mobile Devices to reflect latest WFP (inc docking and keyboard)	0	(43,340)	5,000	(627,000)	(665,340)
Employed Project Staff resources removed	(39,375)	(40,250)	(41,125)	(42,000)	(162,750)
ESN National Slippage	(2,423,000)	2,510,000	0	(1,272,000)	(1,185,000)
Slippage	249,479	1,380,000	60,000	0	1,689,479
Other Changes	49,000	67,140	7,283	(111,372)	12,051
- Fleet Schemes					
BWX X5 replacement Costs increased	56,400	0	0	0	56,400
Plain vehicles Increased £13k from £9k - Same Profile	14,800	0	30,404	12,584	57,788
Plain vehicles Increased £13k from £9k - New Profile	(21,008)	(10,706)	0	(11,110)	(42,824)
Change of Life	(21,130)	105,704	(44,496)	(91,960)	(51,882)
Removed from the plan	(106,288)	0	(22,248)	(24,530)	(153,066)
Growth	448,800	0	0	37,800	486,600
Growth Winter Vehicles	142,800	0	0	0	142,800
Change of Life and Value	26,520	0	(4,952)	(49,060)	(27,492)
Change in Value	7,592	0	0	0	7,592
Difference in Inflation - no other changes	(18,628)	(11,908)	(11,200)	(35,274)	(77,010)
VASCAR	190,000	0	0	0	190,000
Reduction in Growth	(295,800)	0	0	(18,900)	(314,700)
Savings to Identify	255,637	132,352	159,365	0	547,354
- Estates Schemes					
North Resilience Flood Mgmt Changes	(1,329,323)	(1,507,517)	0	0	(2,836,840)
Slippage 16/17 in to 18/19	0	500,000	0	0	500,000
West Resilience whole scheme slipped 2 years	(750,000)	(1,050,000)	(5,850,000)	(5,550,000)	(13,200,000)
Scheme transferred to revenue	(50,000)	(50,000)	(50,000)	0	(150,000)
New Schemes added in	130,000	0	0	70,000	200,000
- Other Schemes					
Slippage from 2016/17 and to 17/18	79,000	0	0	0	79,000
New Schemes Added in	23,050	23,050	0	0	46,100
Difference (decrease)/Increase	(3,314,474)	2,075,805	(5,708,509)	(7,712,822)	(14,660,000)