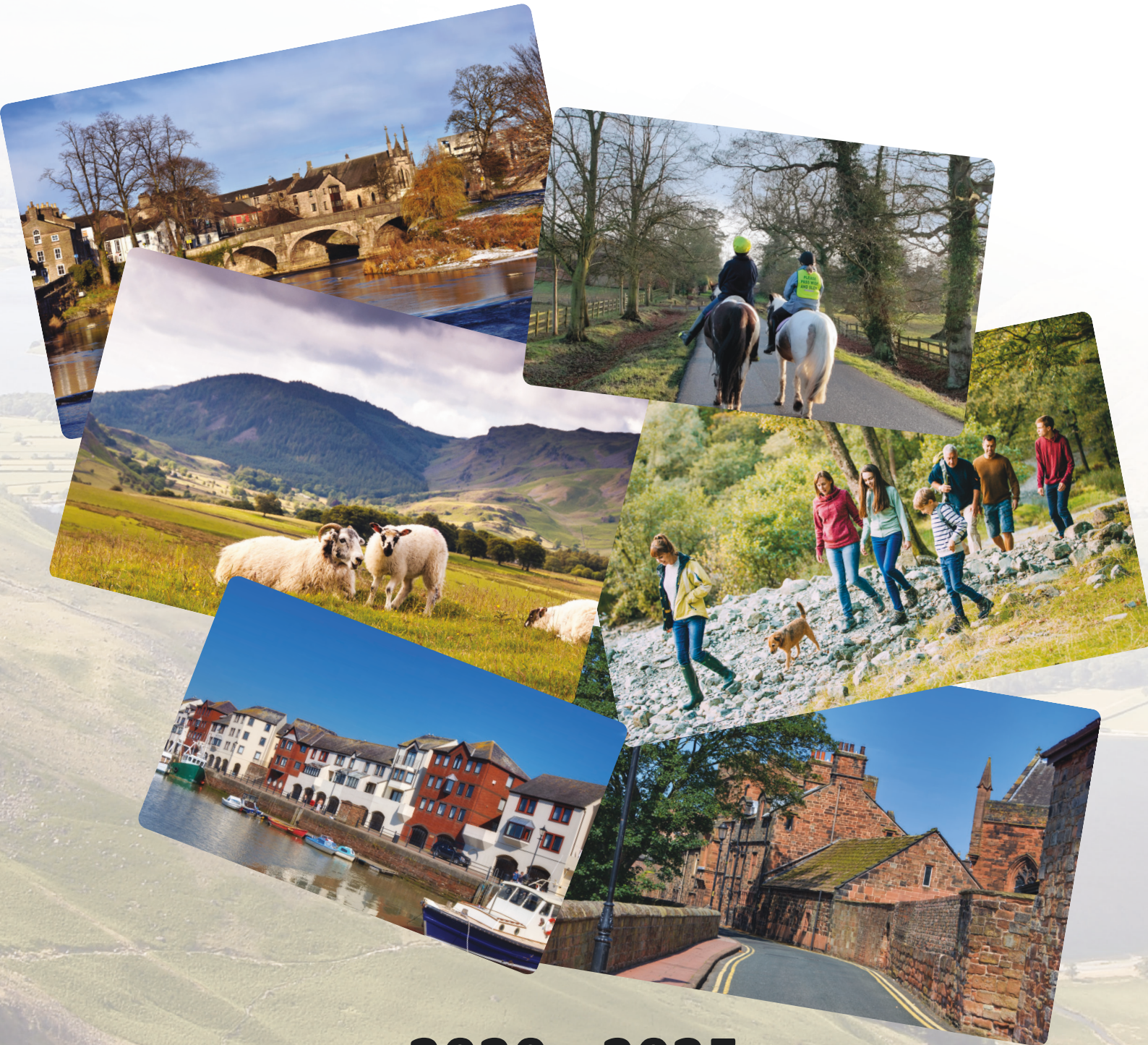


Safer Cumbria

Safer Cumbria Partnership



2020 - 2025

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Foreword by the Chair



As Chair of the Safer Cumbria Partnership Board, I am pleased to present the Safer Cumbria Strategy 2020-2025, along with the Crime & Community Safety Agreement for Cumbria.

The Safer Cumbria Partnership provides a platform for the partner organisations involved, alongside the wider third sector and voluntary network, to work collaboratively to deliver a co-ordinated approach to Criminal Justice, Community Safety and Counter Terrorism across Cumbria. By adopting this partnership approach, organisations are committed to ensuring tangible improvements and outcomes are delivered to enhance the lives of the people of Cumbria.

Utilising various data sources, and in particular the Crime and Community Safety Strategic Assessment, the Partnership Board has identified its priority areas for 2020-2025, with annual reviews taking place to ensure that any new and emerging threats and issues are identified and managed appropriately.

The Crime and Community Safety Agreement sets out how we will work together and helps to support partners to focus their resources towards jointly delivering against the partnership priorities.

Given our work has a focus on protecting those who may have vulnerabilities, it is important that we also engage with the other countywide strategic partnerships such as Safeguarding Boards and Partnerships, Health & Wellbeing Board, Children's Trust and Local Enterprise Partnership as safeguarding these individuals is a focus for all.

I would like to take this opportunity to recognise that the success of this Partnership can only be achieved through considerable support of all the organisations involved. I would therefore like to thank everyone involved for their efforts and for their continued support.

Peter McCall
Chair, Safer Cumbria Partnership
Police & Crime Commissioner for Cumbria

Introduction

Safer Cumbria is a partnership by which organisations work collaboratively to deliver a co-ordinated approach to Criminal Justice, Community Safety and Counter Terrorism across Cumbria. This innovative approach provides strategic direction and ensures the most effective use of resources.

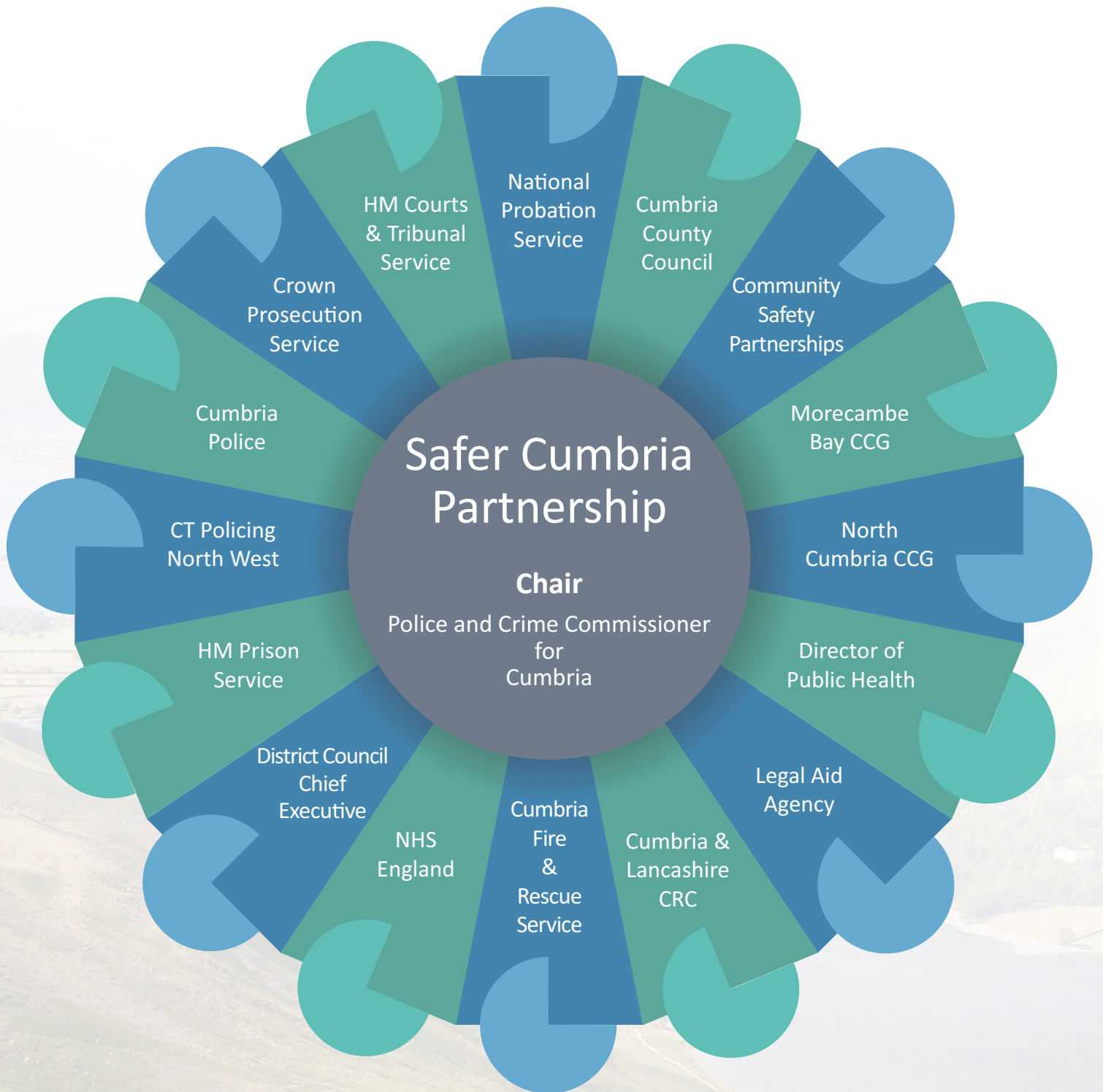
Safer Cumbria provides a platform for these organisations to come together to determine how it will meet national requirements and to develop local priorities that will ensure the wellbeing and safety of communities and individuals across the county. This partnership also provides a mechanism to explore joint commissioning opportunities to deliver efficiency savings across organisations while maximising service delivery.

This plan outlines the key priorities the Safer Cumbria Partnership will focus on over the period identified. This will be reviewed annually to ensure new and emerging themes and issues are considered.

In line with legislative requirements a county Crime & Community Safety Agreement has been produced and is available at Appendix A of this plan. This agreement outlines how the Safer Cumbria Partnership will work together to deliver this.



Safer Cumbria Partnership Membership



Safer Cumbria Partnership Key Functions



Recognising that individual agencies will have their own dedicated areas of work and while this information can be shared with the Board Partners, the aim of the Safer Cumbria Partnership is to address those issues which can be best achieved and delivered most effectively by a Partnership approach and at a countywide level.

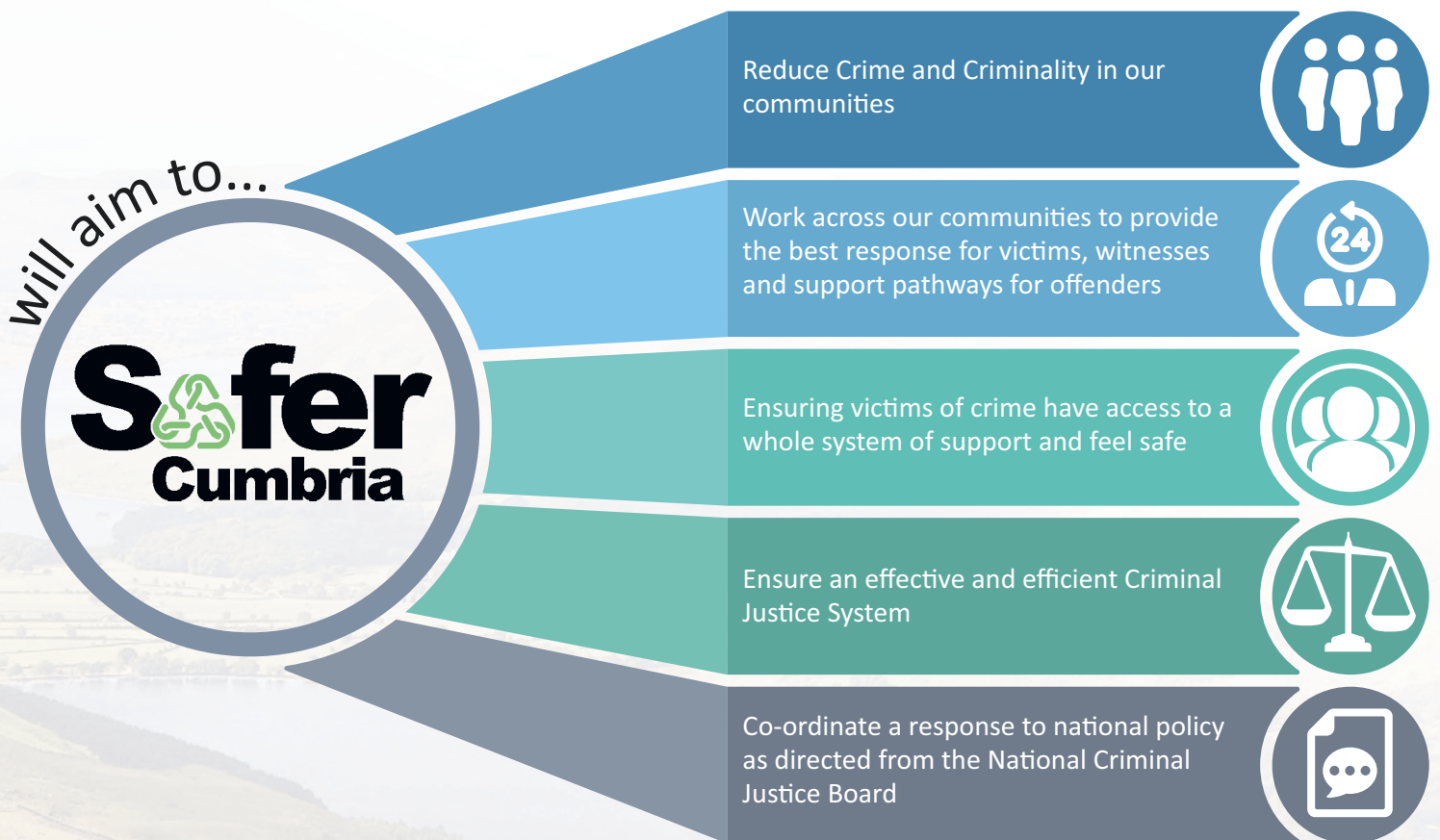
The Partnership will not work in isolation but will have strong interdependencies with the other key strategic boards in the county, namely:

- Cumbria Safeguarding Adults Board
- Cumbria Safeguarding Children Partnership
- The Children's Trust Board
- The Health & Wellbeing Board
- Cumbria Local Enterprise Partnership

The aims of The Three Key Functions

The Safer Cumbria Partnership will fulfil the function of the Local Criminal Justice Board (LCJB) for Cumbria. LCJBs were established as a means of developing and sustaining the close and effective partnership working across the CJS.

Criminal Justice



The Safer Cumbria Partnership will direct a countywide approach to community safety and will work closely with the three District Community Safety Partnerships to deliver the county approach at a local level.


Community Safety




The aim of the Counter Terrorism Strategy (CONTEST) is to reduce the risk to the UK and its interests overseas from terrorism.

The key objectives of the strategy are to:

 **PURSUE**
to stop terrorist attacks

 **PREVENT**
to stop people becoming terrorists or supporting terrorism

 **PROTECT**
to strengthen our protection against a terrorist attack

 **PREPARE**
to mitigate the impact of a terrorist attack

The CONTEST areas of Business will continue to be managed through the existing structures already in place in the County.

CONTEST



Safer Cumbria Partnership Delivery Structure

To ensure the Safer Cumbria Partnership can deliver its three key functions it has established the following business structure:

Safer Cumbria Partnership Board

Sets the VISION, PURPOSE and OUTCOMES that can be achieved as a partnership

Criminal Justice Group

Deliver the Criminal Justice Aims

Community Safety Group

Deliver the Community Safety Aims

Contest

Deliver the Contest Aims

Task & Finish Groups

Drive forward key pieces of work identified by the Groups above. They will run for a specific time period and address a particular area or accomplish a particular purpose

Priorities

The Safer Cumbria Partnership has consulted with wider Stakeholders to determine those key priority areas that require a dedicated input from the Partnership. Based on local and national sources (as outlined in Appendix B) such as the Cumbria Crime and Community Safety Strategic Assessment and the Cumbria Police Force Management Statement, the following priorities have been agreed.



Domestic
&
Sexual Abuse

Serious Violence/
Violent Crime

Reducing
Re-offending

Covid-19
Recovery
&
Stabilisation

The Criminal Justice, Contest and Community Safety Business Area Groups have developed dedicated delivery plans to address the issues relating to the priority areas along with implementing national initiatives and managing the day to day Criminal Justice, Contest and Community Safety business across Cumbria.

Although the priorities identified above form the key areas of focus for each of the Business Area Groups, they will also consider other areas of work including Modern Slavery, Hate Crime, Anti-Social Behaviour, Road Safety, the Criminal Justice System and provisions for Victims and Witnesses.

The Delivery Plans contain specific measurable actions that are monitored and evaluated to demonstrate successful completion, as detailed in the Safer Cumbria Accountability Framework (Appendix C). This is overseen by the Safer Cumbria Partnership Board.

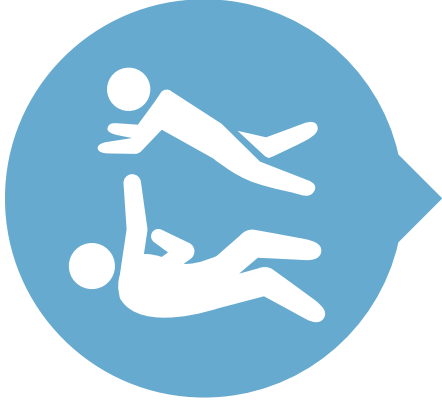
The following diagram details the overarching outcomes, the Safer Cumbria Partnership Board aims to achieve to address each priority area.

Domestic & Sexual Abuse



- Improve Confidence to report domestic & sexual abuse/assault
- Ensuring appropriate provision to aid victims to cope and recover
- Reduce Repeat Incidents of Domestic Abuse
- Develop understanding of the key drivers and influences of abuse to aid prevention & education

Serious Violence/ Violent Crime



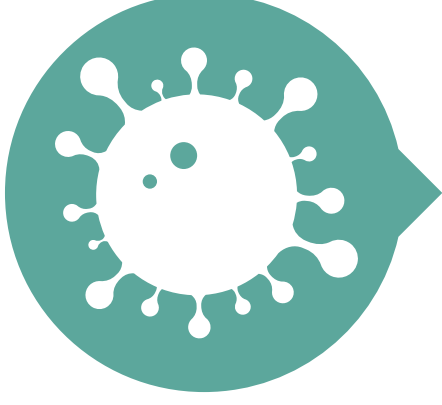
- Understand how Alcohol and Drug Misuse which leads to violent offending and the associated impacts on families and communities
- Reduce Serious Violence linked to the Night Time Economy
- Mitigate the Threat of serious violence linked to Serious & Organised Crime Groups and County Lines

Reducing Re-offending



- Reduce Reoffending Rates to decrease demand on services
- Ensure effective mechanisms in place to manage Prolific Offenders by addressing the root causes of their offending
- Improve the pathways available to Female Offenders to reduce the wider impact of offending

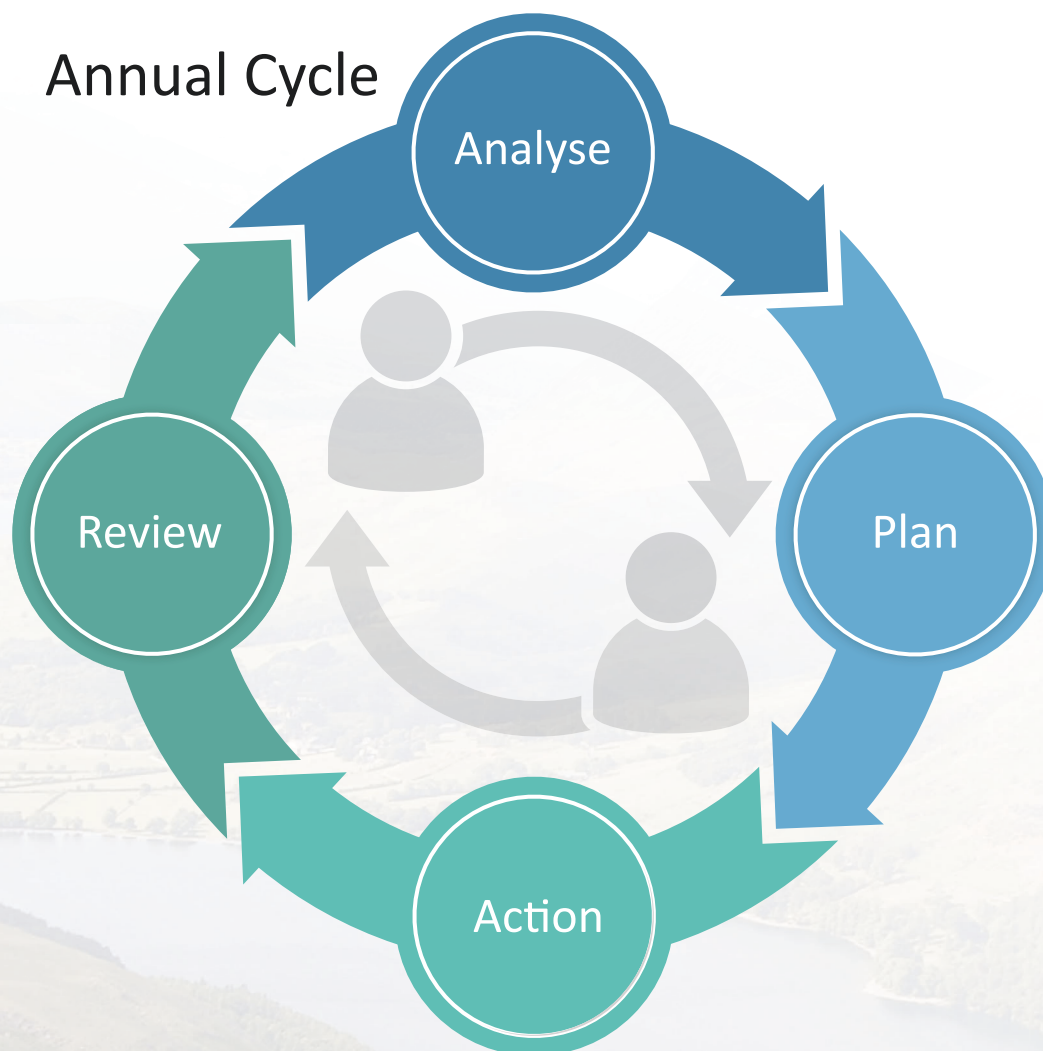
Covid19 Recovery & Stabilisation



- Implement Plans to ensure a continued effective and efficient CJS which takes into account the needs of Victims & Witnesses in the Covid Landscape
- Ensure services are in place to meet the needs of victims and witnesses to help them cope and recover
- Develop a partnership approach to strengthen community cohesion following the Covid 19 Pandemic

Our drive to continuously improve

It is key that as communities, organisations and the nature of business changes and develops, that the Safer Cumbria Partnership looks at continuous improvement approaches to ensure it is still working effectively and meeting the needs of the people of Cumbria.



Analyse Strategic Data Sources from across the county to determine the key priority areas of focus

Plan on how to address those issues to have a positive impact by utilising an accountability framework

Action the plans over the course of the year

Review and evaluate the completion of the actions and the associated impact/outcomes, both internally as a partnership and periodically by a Peer Review from potentially the other Strategic Boards in Cumbria or Criminal Justice/Community Safety Boards from outside of the county.

Cumbria 2020 - 2025

INTRODUCTION

- 1.1 The Crime and Disorder Act 1998 (the “1998 Act”) gives statutory responsibility to Local authorities, the police and key partners (Responsible Authorities) to reduce crime and disorder in their communities.
- 1.2 Later reviews and amendments of the 1998 Act in 2006 and 2011 included a need for annual strategic, assessment, public consultation and most recently in 2011 that Partnership Plans can be based on a term agreed by the CSP e.g. six monthly or yearly plans. (Collectively referred to in this document as the 1998 Act).
- 1.3 The main delivery vehicle to promote Community Safety in Cumbria is the Community Safety Business Area Group of Safer Cumbria in collaboration with the three Community Safety Partnerships within Cumbria all operating within District/Unitary Council boundaries. The vehicle to promote Criminal Justice in Cumbria is the Criminal Justice Business Area Group of Safer Cumbria.
- 1.4 For two tier authorities, such as Cumbria, a statutory Crime & Community Safety Agreement (“Agreement”) has been introduced. The Safer Cumbria Partnership has identified the benefits of voluntarily entering this Agreement in order facilitate effective working across Cumbria on identified priorities.
- 1.5 The Safer Cumbria Partnership has identified those areas of work which can best be achieved by a collaborative multi agency approach. This agreement, along with the Safer Cumbria Strategy identifies the key priorities to address.

➔ PURPOSE OF AGREEMENT

- 2.1 The purpose of this Agreement is to deliver the statutory duty under Section 17 of the 1998 Crime and Disorder Act stipulating that two tier authorities are required to prepare a Crime & Community Safety Agreement for the county. Section 17 recognises that there are key stakeholders that have responsibility for a wide range of services to the community that can deliver community safety solutions.
- 2.2 This Agreement is between the relevant Responsible Authorities and the wider Safer Cumbria Partner agencies including:
- | | |
|--------------------------|--|
| Responsible Authorities: | Cumbria Police
Cumbria County Council
Six District Councils
Cumbria & Lancashire CRC
National Probation Service
Cumbria Fire & Rescue Service
North Cumbria Clinical Commissioning Group
Morecambe Bay Clinical Commissioning Group |
| Safer Cumbria Partners: | Police & Crime Commissioner
Her Majesty's Courts & Tribunals Service
Crown Prosecution Service
NHS England
Her Majesty's Prison Service
Legal Aid Agency |
- 2.3 This Agreement aims to develop a more joined-up approach to criminal justice and community safety service delivery, enable more effective and co-ordinated strategic planning across partner agencies and to ensure sustainable and lasting improvements in delivering outcomes.
- 2.4 This Agreement recognises that community safety issues do not always respect district boundaries, and that co-ordination of effort can lead to economies of scale, joined up working, and more effective outcomes. Accountability for delivery will remain with the Responsible Authorities, statutory Community Safety Partnerships and Safer Cumbria Partner Agencies.

➔ COUNTY PRIORITIES


Priority issues have been identified through relevant strategic assessments. They identify issues which the Safer Cumbria Partnership consider to be both of high importance and would benefit from a countywide approach.

- 3.2 For Cumbria a number of crime and community safety issues have been identified as cross-cutting themes and are areas of work where the complexity or wider impact of those priority issues that suggest that a countywide approach would add value. These issues are:
- Domestic & Sexual Abuse
 - Reducing Reoffending
 - Serious Violence/Violent Crime
 - Covid 19 Recovery & Stabilisation
- 3.3 The Safer Cumbria Partnership will review the progress of the delivery against these priority areas through its business structure, with any amendments made to the priorities based on a strategic needs assessment at least annually.


 **GOVERNANCE/DELIVERY FRAMEWORK**

In order to deliver the Agreement an effective model of collective leadership and delivery is required. This is outlined in the terms of reference for the Safer Cumbria Partnership Board.

- 4.2 Several of the identified priorities already have existing multi-agency partnership arrangements in place that are ensuring a coordinated approach across organisations at a strategic level. This Agreement has built on these historic arrangements.
- 4.3 A Memorandum of Understanding is being developed with the other Strategic Boards across Cumbria to identify and monitor areas of cross overs between Boards and ensure there is no duplication of effort or conflicting workstreams.
- 4.4 Through the Safer Cumbria Business Area Groups which will be Chaired by Agency Representatives appointed by the Partnership, Delivery Plans will be produced to address delivery of the priority areas agreed by the Partnership.

 **DATA AND INFORMATION SHARING**

- 5.1 Data and other crucial information is shared between agencies. This is done fully within the intent and authority provided by primary legislation and only for prescribed statutory functions aimed to research, prevent and tackle crime and disorder including the formation of crime and community safety strategies and at a local level problem solving groups.

 **AMENDMENT AND REVIEW**

- 6.1 The Agreement may be amended by agreement of the Safer Cumbria Partnership Board.
- 6.2 The Safer Cumbria Partnership Board will review the Agreement annually.

Accountability Framework

➔ Background

The Safer Cumbria Partnership was formally established in December 2011 and has been regularly reviewed to ensure it is fit for function and purpose. The latest review took place during 2019/20, with a revised structure implemented to meet the developing needs of the county and national requirements. See Appendix C for the Safer Cumbria Partnership Structure.

The revised structure enables the Partnership to exercise its responsibilities and provide assurance that local and national priorities are delivered. To help facilitate this an Accountability Framework has been produced. This is underpinned by a reporting schedule and associated Delivery Plans.

➔ Meeting Structure

The following arrangements provide a structure that is robust, open and transparent across all the partners agencies. Terms of reference are in place to support the functions of each of the Boards/Groups.

Meeting Structure	Over-arching Aim
Safer Cumbria Partnership Board	<ul style="list-style-type: none"> • Sets Strategic Priorities and monitor deliver against the Business Area Group Delivery Plans • Scrutinises actions and decisions made • Oversee the commissioning of projects or services as agreed by the Partnership • Produces a Crime & Community Safety Agreement Annually • Meets three time per annum
Criminal Justice Business Area Group	<ul style="list-style-type: none"> • Overall responsibility for implementing the Safer Cumbria Criminal Justice Delivery Plan • To make improvements across the criminal justice system for victims and witnesses, reduce reoffending and deliver an effective and efficient criminal justice system • Meets Bi-monthly
Community Safety Business Area Group	<ul style="list-style-type: none"> • Overall responsibility for implementing the Safer Cumbria Community Safety Delivery Plan

Meeting Structure	Over-arching Aim
	<ul style="list-style-type: none"> • To deliver countywide initiatives to improve safety and build community cohesion • Meets Bi-monthly
Contest Board	<ul style="list-style-type: none"> • Oversee and direct countywide activity to all strands of the Governments County Terrorism Strategy – namely Prevent, Protect, Prepare and Pursue • Meets three times per year (part of the Safer Cumbria Partnership Board Meeting)
Task and Finish Groups	<ul style="list-style-type: none"> • To deliver key pieces of work delegated from the above Boards/Groups • Run for a specific time period to accomplish a particular purpose
Commissioning Group	<ul style="list-style-type: none"> • To facilitate joint Commissioning to assist with the implementation of actions identified through the Partnership • Meets Monthly, if required

Delivery Plans

The Safer Cumbria Partnership Board determines the overarching strategic priority areas on an annual basis.

The Business Area Groups are responsible for developing a delivery plan to address the strategic priorities. This is produced annually and is approved by the Safer Cumbria Partnership Board. The Board then holds each of the Business Area Groups to account against these delivery plans mid and end of year (March & September) to identify the outcomes and associated impact of the work they have undertaken.

The delivery plans identify specific outcomes to measure the impact of successful completion of a piece of work. For example the outcomes may be the collation of either qualitative and quantitative performance measures or the completion of an end product.

However there are a set of national performance related indicators that the Safer Cumbria Board is required to measure as part of its key functions.

National Criminal Justice Performance

In line with national projects, the Safer Cumbria Partnership in its role as a Local Criminal Justice Board will submit local data/responses as and when requested.

As part of the Criminal Justice Business Area Group the Board will oversee local performance in relation to national targets through the work outlined in the Criminal Justice delivery plan.




Victims Code of Practice

The Safer Cumbria Partnership Board commissioned the development of a Quality Assessment Framework to measure compliance against the requirements outlined in the Victims Code of Practice.

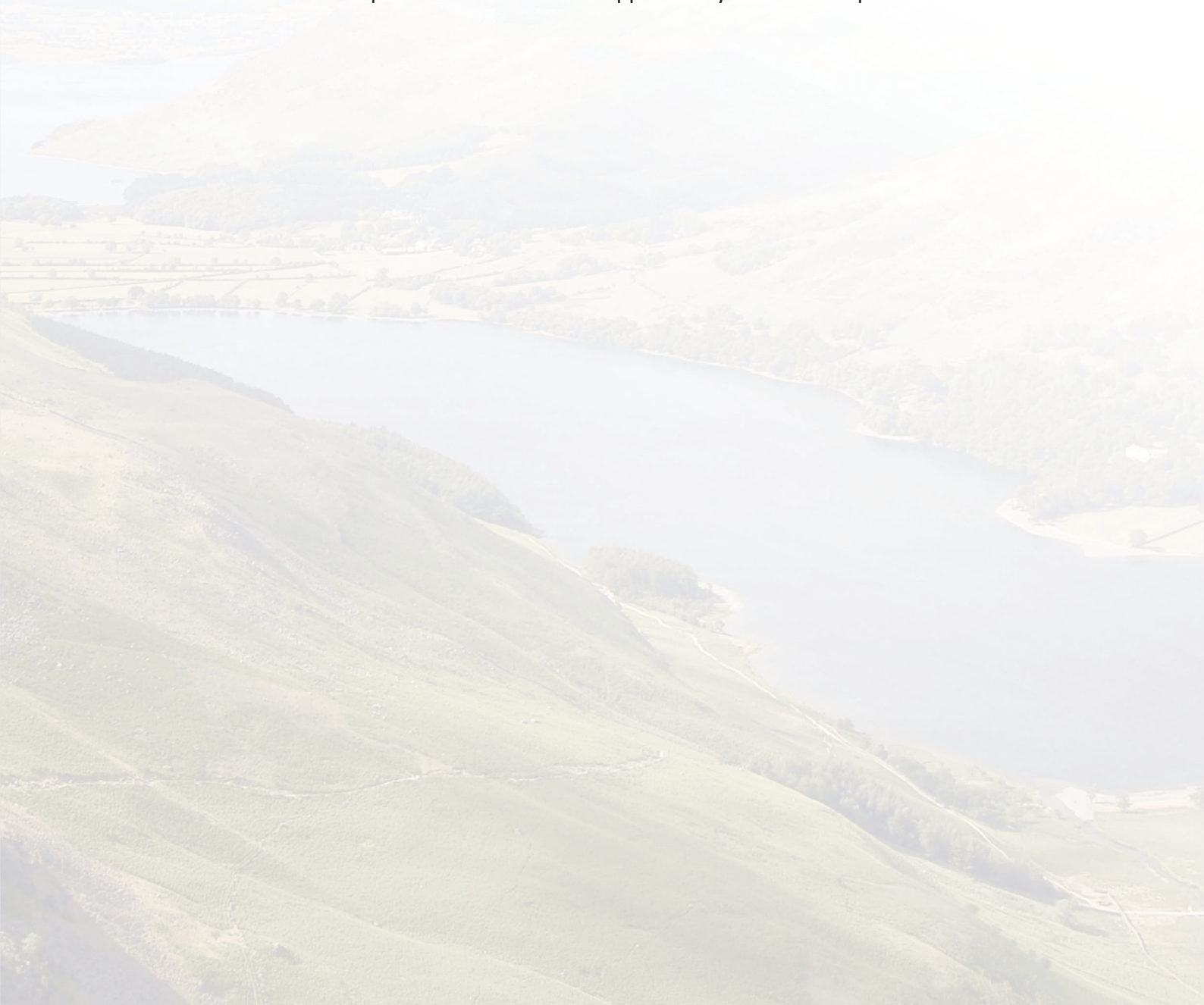
The Board have agreed that this Quality Assessment Framework will be carried out annually and all criminal justice agencies will participate in the process, where relevant.

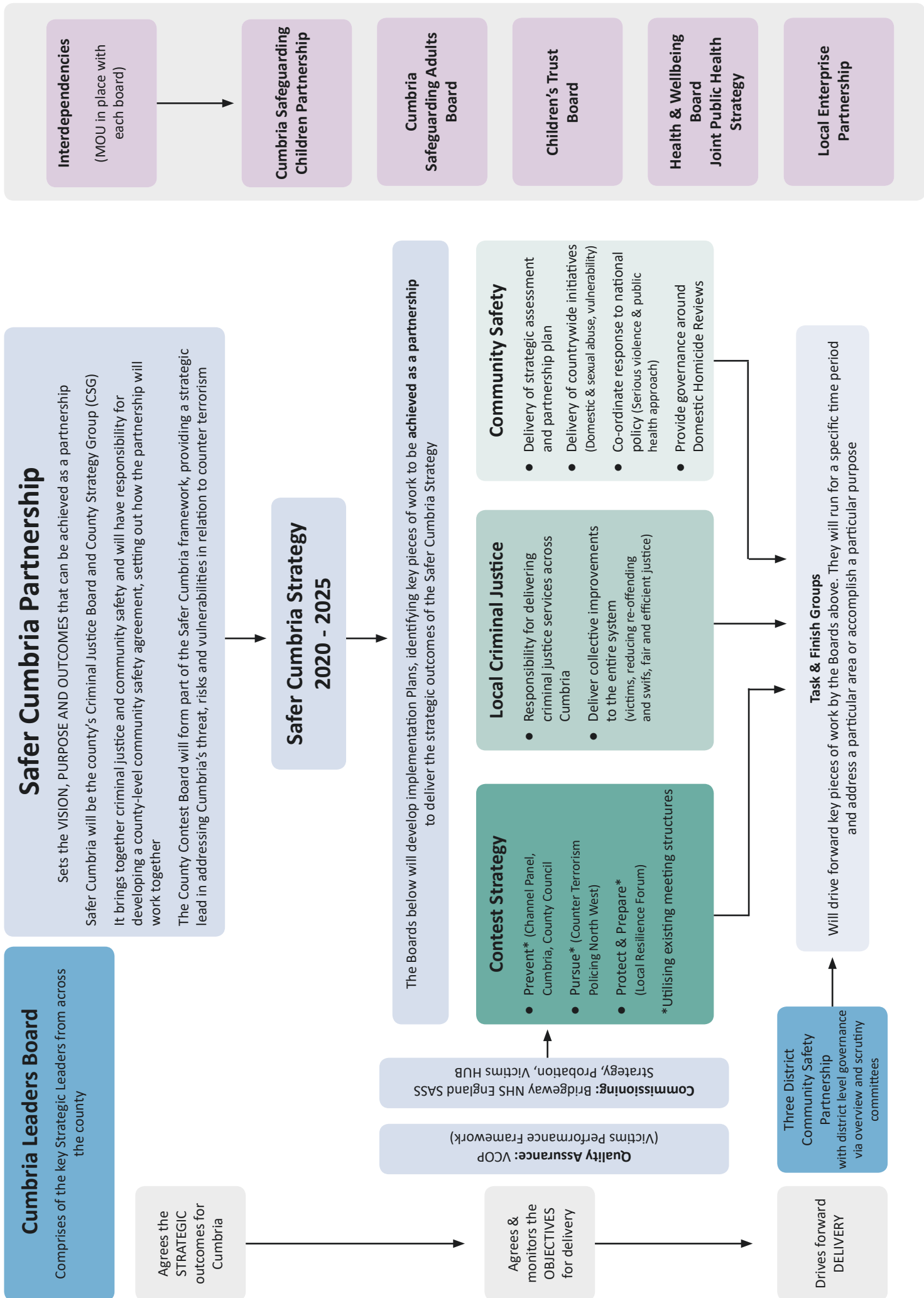
The Safer Cumbria Partnership Board has devolved responsibility for the continued development and undertaking of this process as well as addressing the issues and recommendations arising from the audit. This is reported back to the Board through the group delivery plan.



Domestic Homicide Reviews

The responsibility for conducting a Domestic Homicide Review statutory requirement sits with the District Community Safety Partnerships. As the Safer Cumbria Partnership fulfils the function of the County Strategy Group for Community Safety, it is the Board's responsibility to ensure the actions outlined from the Domestic Homicide Review Report are addressed and approved by the relevant parties.





References

The following sources assisted with the consultation process to determine the key priority areas for the Safer Cumbria Partnership.

Main Source - Cumbria County Council. (2019). Crime and Community Safety Strategic Assessment (CCSSA)

[Strategic-Assessment 2019](#)

<https://www.cumbriaobservatory.org.uk/crime-community-safety/crime-community-safety-further-information/>

